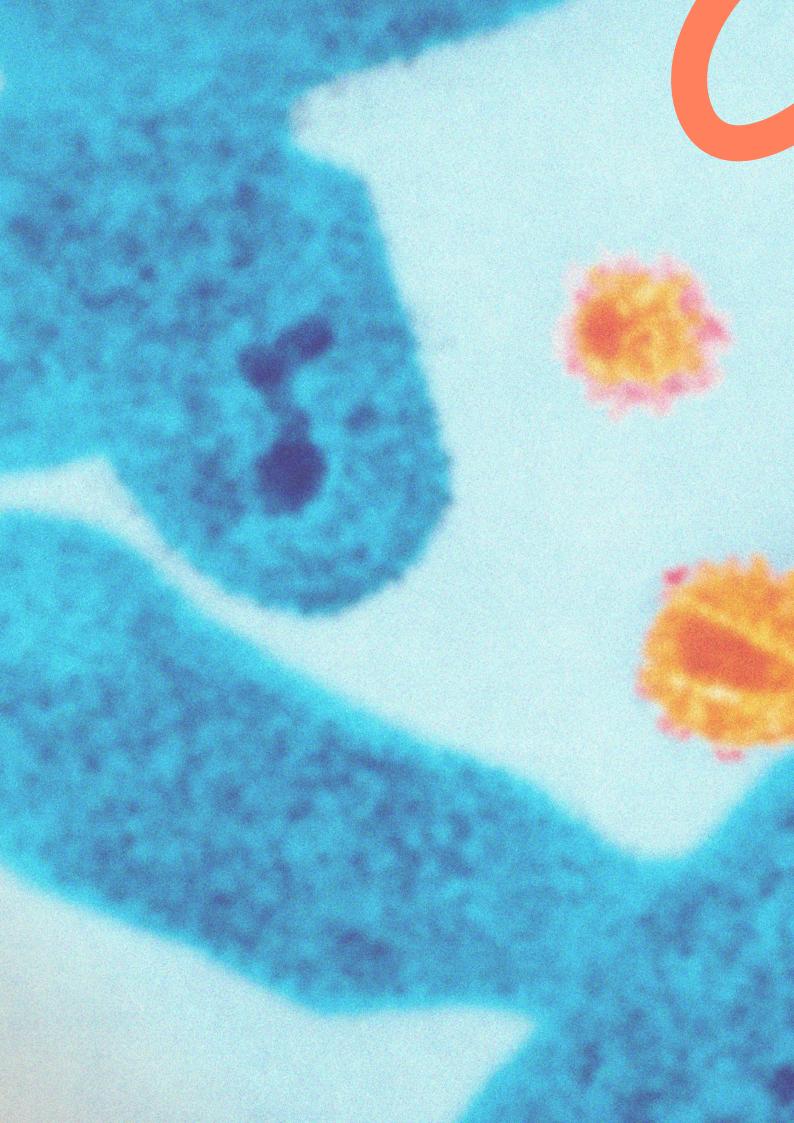
Training minds, advancing science

Investing in the Institut Pasteur to support training, research, and the next generation of scientists





A shared perspective



At the Institut Pasteur, alongside our globally recognized scientific research and public health efforts, we are also committed to training the scientists of tomorrow. We believe that the education of the next generation is key to our collective future.

Education is not simply about passing on scientific knowledge: it is a long-term commitment to training the minds that will tackle tomorrow's scientific, medical, and societal challenges.

We uphold this commitment with a clear ambition: to welcome talent from around the world, to train more than 900 scientists every year, to offer them a high-quality and ever-evolving learning environment—as exemplified by the recent launch of our MD-PhD program to train physician-scientists ready to respond to future health crises—and to equip them with the tools to innovate, question, and contribute to global health.

Our mission in education also extends to society at large. This is reflected in our 21 Massive Open Online Courses (MOOCs), which address major public health challenges and reach over 30,000 learners each year.

But this ambition requires resources. Ensuring access to quality education, promoting inclusion and equal opportunity, and supporting talent from all backgrounds: these are urgent and concrete needs.

Now more than ever, as academic freedom is under threat in some parts of the world, we have a vital role to play: as a sanctuary for research, a welcoming ground for talent, and a model for science that is free, open, and committed to the common good.

By supporting our educational mission, you are choosing to invest in a future where science enlightens, protects, and empowers the next generation to tackle the global health challenges of tomorrow.

Yasmine Belkaid
President of the Institut Pasteur

A shared perspective

66 In a constantly evolving world, training young scientists and professionals in research and healthcare is a major challenge. At the Institut Pasteur, we have made this mission one of our core priorities since our founding.

By welcoming Master's and PhD students, offering continuing education for professionals, and developing predoctoral and doctoral programs that emphasize handson lab experience, we are building a unique ecosystem where academic excellence meets innovation.

Our commitment extends far beyond France. Through our international recruitment programs, we attract the most promising talent and provide them with an exceptional learning environment.

We also design a unique portfolio of online courses, accessible to anyone unable to attend in-person training in life sciences and global health.

This dynamic approach to education is a key driver for the future of research and healthcare—but it requires resources that match our ambitions.

That is why we are calling on your support.

Companies, foundations, individual philanthropists: your commitment will help secure a sustainable financial model for training and investment in the future of science. Every contribution strengthens our ability to share knowledge, cultivate talent, and push the boundaries of discovery.

Together, let's make education a sustainable engine for advancing scientific and medical excellence.

Monica Sala
Vice President for Education
Institut Pasteur



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Pasteur community



+3,000 staff members

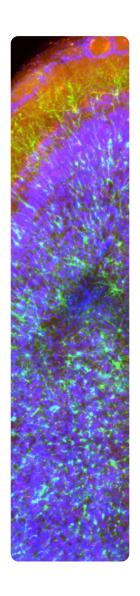
60% women

45% scientists

86
nationalities

10 Nobel Prize winners

Infrastructures& networks

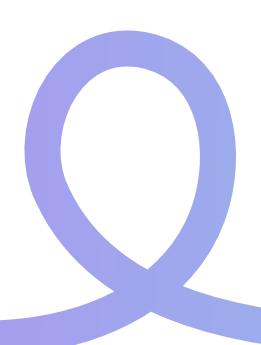


12 research departments

146 research units

32 research support platforms

+30
institutional
members of the
Pasteur Network



Key figures

of the Institut Pasteur

In-person trainings



Renovated Education Center in 2024

+700
Young scientists
hosted to carry out
their research projects
at the undergraduate,
Master's, or PhD level

+900
Students & professionals
from 85 countries take

part in one of the 45
Pasteur Courses offered each year

+350
PhD students on campus
from 50 nationalities

representing **25%** of the Institut Pasteur's scientific community

Online trainings



21MOOCs (Massive Open Online Courses) with

+30,000 participants each year from

+130 countries and

+250,000

learners worldwide since 2015

Digital Diploma in Infectious
Diseases (DNM2IP) with

2,500 enrolled participants and

166 graduates

European alliances



Associate member of European University alliances: EUGLOH and CircleU

with a focus on Education

Projects to support

At a glance

→ Invest in the future of science and tomorrow's talent!

€1.5M to support education at the Institut Pasteur.

Every donation is a powerful driver for training researchers and advancing scientific knowledge.

Your support can transform	Doctoral students' housing access and the fight against precarity	Training talent from around the world	Open and universal access to scientific knowledge	Response to health crises through the training of physician-scientists
Program title	A ROOF TO STUDY	SCIENCE WITHOUT BORDERS	MOOC: SCIENCE FOR ALL	MD-PHD PROGRAM
Focus	Inclusivity	Equity in opportunities	Accessibility	Research & Health
Description	Provide stable housing in Paris for PhD students on campus to support their academic success	Offer scholarships to students and professionals from emerging countries to access Institut Pasteur's high-level training courses	Update and distribute Pasteur MOOCs free of charge worldwide	Sponsor the scientific PhD thesis of a medical doctor or medical student
Support provided	95 housing units	€3,000 per scholarship	€10,000 per MOOC	€180,000 per PhD thesis
Impact	95 PhD students	20 scholarships	10 MOOCs	5 PhD students
Annual target	€370,000	€60,000	€100,000	€900,000

Doctoral students' housing access and the fight against precarity

A ROOF TO STUDY

Access to housing is a major issue for students in France, and PhD candidates are no exception.

In major French cities, and particularly in Paris where many leading education and research institutions are located, the demand is especially high. However, these young researchers face a limited housing supply, high rental costs, and increasingly restrictive access conditions.

Like all young scientists, PhD students from France and around the world are confronted with rising living expenses, while their remuneration evolves slowly. This situation makes securing accommodation especially challenging and threatens their ability to fully dedicate themselves to their research. Living close to their place of study and work has become a growing challenge that affects their focus, success, and scientific engagement.



To support its PhD students, the Institut Pasteur is implementing a funding program designed to help them cover their housing costs. This initiative is built on partnerships with the *Cité Internationale Universitaire de Paris* and the social and solidarity economy association ALFI, in order to ensure access to affordable accommodation.

YOUR CONTRIBUTION

By supporting this program, you enable young researchers to free themselves from financial constraints and fully dedicate their energy to their research, while benefiting from a stable and secure living environment.



Scan this QR code to learn more

https://www.pasteur.fr/en/housing-paris

KEY FIGURES

€1,000 per month

→ average monthly cost of student housing near the Institut Pasteur (residence or private rental, 20-24 m² / 215-260 sq ft)

+50%

→ share of net income that one third of early-career scientists spend on housing

95

→ number of housing units made available each year to PhD students by the Institut Pasteur

€370,000

DID YOU KNOW?

The future of science depends on a new generation trained to face the challenges of a rapidly evolving world, shaped by artificial intelligence, climate change, and major geopolitical issues

Our role, with your valuable support, is to provide an optimal living environment that allows young scientists to fully dedicate themselves to the research challenges in life sciences and public health of tomorrow.

2 Training talent from around the world

KEY FIGURES

€3,000

→ scholarship amount covering the Pasteur Course registration fees, full accommodation costs in Paris, and living expenses during the training

ANNUAL TARGET

20 scholarships for €60,000

DID YOU KNOW?

The Institut Pasteur's Eduation Center, renovated in 2024, includes:

- 2,400 m² of total space
- 450 m² of modular laboratories equipped with experimental tools
- 140 m² of laboratories for sterile cell culture handling
- 1 ultra-high-tech microscopy room
- 1 data analysis room directly connected to the Institute's server
- 5 fully-equipped classrooms

The center also benefits from the expertise of specialized technical staff skilled in teaching technologies applied to life sciences and health research.

SCIENCE WITHOUT BORDERS

Science and technology are evolving at an accelerated pace. To keep up with these advances, students need access to up-to-date learning, while professionals must stay at the forefront of research through ongoing training.

However, in many emerging countries, access to specialized training remains limited due to a lack of local programs and infrastructure, high costs, and travel expenses.

The Institut Pasteur addresses these challenges through a program that offers students and professionals worldwide the opportunity to access cutting-edge practical training through the Pasteur Courses, held at its fully-renovated Education Center. Designed to replicate laboratory and advanced technical platform work, this center provides modern equipment for computational biology, cell culture, microscopy, and big data analysis.

This is complemented by the excellence of instructors drawn from the Institut Pasteur's laboratories and their national and international scientific networks.





YOUR CONTRIBUTION

Your donation will enable young scientists and research or health professionals to benefit from the Pasteur Courses, strengthen their skills, and ultimately contribute to the advancement of science and healthcare in their home countries.



Scan this QR code to discover the Pasteur Courses

https://www.pasteur.fr/en/education/programs-and-courses/pasteur-courses

Open and universal access to scientific knowledge

MOOC: SCIENCE FOR ALL

In many regions of the world, especially in emerging countries, access to higher education remains a critical challenge. Faced with limited university infrastructure and growing demand, digital technology has become an essential solution to make knowledge accessible to as many people as possible.

With just an internet connection and a phone, students and professionals can now train themselves in the latest scientific advances.

In the field of life and health sciences, the Institut Pasteur is a pioneer in digital knowledge sharing. Since 2015, a portfolio of 21 MOOCs (Massive Open Online Courses) was developed, making the Institut Pasteur the leading French institution on these topics on the national FUN platform and a key player in Europe.

These Pasteur MOOCs, freely accessible to all, enable students and professionals worldwide to acquire cuttingedge knowledge on a variety of topics, ranging from major biological questions to critical public health issues.

Each year, more than 30,000 learners benefit from Pasteur MOOCs, enhancing their skills and contributing to the



development of life sciences and public health in their countries. This initiative fully aligns with the Institut Pasteur's mission to share knowledge and helps to promote French science on the international stage.

YOUR CONTRIBUTION

Your support will help sustain this essential mission: developing new MOOCs on current public health topics and updating existing ones to meet the global demand for high-quality scientific training.



Scan this QR code to explore all our MOOCs

https://www.pasteur.fr/en/e-learning-mooc

KEY FIGURES

250,000

→ number of learners from around the world since 2015

€40,000

→ average production cost of a MOOC

€20,000

→ cost to update and re-release a MOOC every two years

ANNUAL TARGET

€100,000

enables the development of a new MOOC and the update of at least three existing ones.

TESTIMONIALS

"Infectious diseases are my favorite subject in my field. (...) In my country, the documentation on infectious diseases is limited and lacks clarity. More collaboration is needed. That's why I want to update my knowledge to help my country."

Chor Sinara Cambodia

"I am a general practitioner and passionate about patient care, especially in rural areas. This certification will allow me to be much more useful to underserved populations."

Ndèye Mariètou Danfakha Senegal

<u>4</u>

Response to health crises through the training of physician-scientists

KEY FIGURES

€ 180,000

→ cost of funding a three-year doctoral training at the Institut Pasteur

3

→ minimum number of physician-scientists to recruit each year to strengthen a national and international network of public health experts

ANNUAL TARGET

€900,000 for **5 PhD students**

DID YOU KNOW?

Since 2019, Europe has established European University alliances to promote interinstitutional training pathways. This ambitious project aims to strengthen cooperation among universities and address global health challenges.

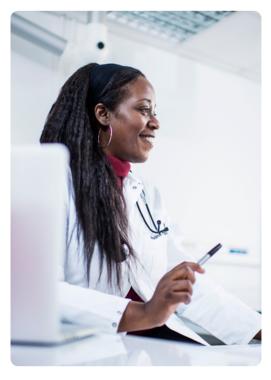
Since 2024, the Institut Pasteur has been an associate member of the European University alliance EUGLOH, a consortium of 9 leading universities across 9 EU member states, including Paris-Saclay University in France.

MD-PHD PROGRAM

Recent health crises have highlighted the urgent need to strengthen the connection between research and medicine. Improved collaboration between scientists and clinicians is essential to detect, understand, and respond effectively to emerging epidemics and threats.

To address this critical challenge, the Institut Pasteur has launched an MD-PhD training program in life sciences, dedicated to medical students and professionals.

The goal: to train a network of physician-scientists (MD-PhDs) capable of addressing public health challenges by combining clinical expertise with scientific excellence.



These physicians or future physicians, from France or abroad, will join one of the Institut Pasteur's research laboratories or national reference centers (CNR) for a three-year doctoral training, conducting thesis projects aligned with current major health issues.

To ensure a balance between scientific training and clinical practice, each doctoral candidate will follow a personalized thesis pathway to maintain strong ties with the clinical field throughout their doctoral studies.

YOUR CONTRIBUTION

Supporting this initiative enables the training of the next generation of physician-scientists prepared to meet global health challenges. This flagship program will also establish a global network of MD-PhD alumni across Europe and beyond, fostering strengthened international cooperation in public health.



Scan this QR code to learn more

https://www.pasteur.fr/en/md-phd-program

Your support

How to donate

You can make a meaningful impact by supporting a specific project or by contributing to one of our tailored donation packages, designed to address multiple priority areas through a single commitment. Each package is fully customizable to align with your philanthropic interests and priorities, enabling you to maximize your support where it matters most.

"ACCESS TO KNOWLEDGE" PACKAGE

→ STARTING FROM €20,000

Objective: Promote access to education for all

Impact of your support:

- 1 year of housing for 2 PhD students
- · 1 updated MOOC free and open to all

"SCIENCE WITHOUT BORDERS" PACKAGE

→ STARTING FROM €50,000

Objective: Sharing science beyond borders

Impact of your support:

- Hosting and training 2 international young scientists
- · 2 updated MOOCs free and open to all
- · Housing for 1 PhD student

"EXCELLENCE IN RESEARCH" PACKAGE

→ STARTING FROM €200,000

Objective: Supporting scientific excellence

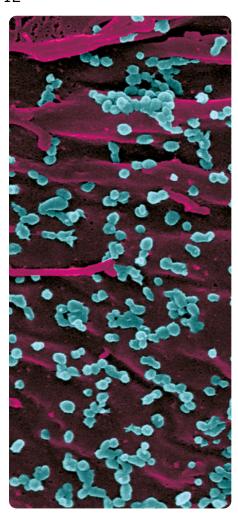
Impact of your support:

- A full MD-PhD thesis (3 years)
- · Housing for 1 to 2 researchers for one year
- 2 updated MOOCs free and open to all



For further information or to make a donation, for a specific project or through a donation package, please contact one of the representatives listed below. They will provide expert guidance and personalized assistance throughout the donation process:

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Our commitments to donors

Every donation is invaluable to a foundation like the Institut Pasteur, whose core missions (research, education, public health, and innovation) carry a fundamental promise to improve global health.

By joining the Institut Pasteur's circle of major donors, you gain lasting and visible recognition: your name featured in our communications, privileged access to our news and events, and membership in the *Cercle des Mécènes*—a community of supporters committed to advancing our mission.

From €50,000 and above, your contribution entitles you to personalized support. Our Philanthropy Department will work with you to define tailored acknowledgments and engagement opportunities, aligned with your expectations and the impact you wish to make.

We are at your full disposal to adapt our commitment to your specific goals. Please contact us at:

SoutienEnseignement@pasteur.fr

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